Percentage of consultants' secretaries giving some help with tasks

Photocopying	90%
Word processing	85%
Telephone	79%
Audiotyping	74%
Mail opening	68%
Diary keeping	68%
Shorthand	68%
Organising meetings	68%
Professional matters arising	68%
Register of documents	63%
Filing papers	63%
Notifying leave arrangements	63%
Keeping current lists of staff, GPs	63%
Data input to computer	58%
Work for outbreak control group	47%
Travel arrangements	32%
Supply of tea and coffee	21%

response from 19 (90%). Of the respondents, 90% were single consultants in their districts, 26% having full or part time help from juniors in the specialty; on average each managed a catchment of 64 000 specimens a year.

Sixty one per cent had half or less of a secretary's time, most commonly at administrative and clerical grade 3; in all but four cases they had to share their secretary with other consultants. The secretary was located as follows: in the same room as the consultant (5%), next door (26%), at 25 metres or more away (32%), on a different floor (10%) and in another building (5%). At least 85% of the secretaries shared accommodation with others, often in small rooms measuring 2.5–5 metres square; 32% of consultants considered the available space to be insufficient. All had some information technology (IT) equipment but it was considered insufficient in 37%; replies included: "five share one word processor," "one personal computer between four," and "I gave them my home computer".

The amount of help given by secretaries to their consultant was variable (table). Thirty seven per cent of consultants thought that the secretarial provision to deal with these tasks was inadequate, and 37% thought that they did not, or were unable to, delegate enough of these tasks; 37% thought that they might benefit from some instruction on how best to work with a secretary.

Arrangements to cover for the secretaries' absence was by cross-cover from other local staff in 74% of cases, but no cover at all was provided in 10% of cases; the cover arrangements were considered inadequate by 42% of consultants.

This small study shows that there are important deficiencies in the provision of secretarial help to consultant microbiologists in Yorkshire and is probably indicative of the position elsewhere in the country. NHS laboratories seemed to fare worse in their general provision than the local public health laboratories, perhaps because of the wider competition they face when arguing for adequate resources. Among the shortcomings found were the generally low levels of secretarial provision to consultants and the often poor location, space, and IT technology available to the secretaries. The current arrangements seem to be very wasteful of consultants' time; many have difficulties in delegating simple and time consuming tasks and in developing a satisfying working relationship with their secretary, often based so far from their office. These things must significantly impair the availability and effec-

tiveness of our most senior professional staff, and efforts should be made to set them right, particularly as we become more concerned with business efficiency.

There seems to be considerable scope for freeing up consultant time by improving the levels of secretarial support. This is an item that should be assessed and highlighted in the current laboratory audit and accreditation processes.

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BOOK REVIEWS

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Lecture Notes on Clinical Investigation.

Ed D Maclean, M Bateson, C Pennington. (Pp 229; £11.95.) Blackwell Scientific Publications. 1991. ISBN 0-632-02907-2.

This book is a guide to clinical investigation, a topic that is becoming increasingly important to today's students and young doctors as the number of investigations necessary to confirm a diagnosis is rapidly increasing. Most textbooks concentrate on the clinical features of a condition and place less emphasis on investigations. In contrast, this book concentrates on the logical investigation of common conditions.

The book is arranged according to the major systems; it gives a short synopsis of the clinical features of the conditions and concentrates on the associated investigations. The indications are given, in addition to a description of the method and interpretation of the results, helped in no small measure by the imaginative use of flow charts.

The book is well written and easy to read, and is a useful addition to the large number of available texts for students. It is also small enough to be carried in a white coat pocket. Although it is aimed primarily at medical students, it would be extremely useful to new house officers and senior house officers studying for the MRCP. Most of the chapters are written from a medical viewpoint, with less emphasis on surgical specialties, so the book is of more use to physicians than surgeons.

In general, it is useful, reasonably priced, and may help students and junior doctors to develop a logical approach to clinical investigation and management.

JANE DACRE

Transfusion Transmitted Infections.

Eds DM Smith, RY Dodd. (Pp 344; £75.00) Published by the American Society of Clinical Pathologists but distributed by Raven Press. 1991. ISBN 0-89189-289-3.

This is an excellent multiple author book. The chapters are written clearly with sufficient background to interest the "non-transfusionist" and yet they are very comprehensive with valuable references. The title suggests the wide interpretation of the problem: transfusion transmitted infections as opposed to the more general term transfusion transmitted diseases.

Chapter 1, how safe is blood transfusion?" helps to place the problem of infection in the wider perspective. The chapters on basic virology are readable and can be understood by non-virologists. The chapters on donor screening procedures and donor testing would need to be read with caution in the United Kingdom because they refer to policies in the USA, some of which are not implemented in the United Kingdom in a similar manner. The problems are well discussed, however, and the aims of all transfusionists throughout the world are the same.

The book would benefit from more tables. Some paragraphs are difficult to read because of the sheer amount of numerical data which could be better presented in tabloid form. Inevitably, the references, although comprehensive, are already in need of updating.

This is a necessary book in any institution associated with blood transfusion.

V JAMES

Radiopathology of Organs and Tissues.

Eds E Scherer, C Streffer, K-R Trott. (Pp 496; 156 figs; DM 448.) Springer. 1991. ISBN 3-540-19091-5.

This volume continues a series entitled *Encyclopaedia of Medical Radiology (Handbuch der medizinischen Radiologie)*. After an introductory chapter on cellular radiobiology there are 14 on specific organs or organ systems and one on the effects of radiotherapy in childhood. Each comprises a detailed, well referenced review of early and late effects of irradiation on normal tissues, both clinically and in experimental models, for which considerable amounts of data are provided. Much of this information, particularly for early reactions, is inevitably derived from animal work. Apart from clinical radiobiological aspects and discussions of pathogenesis, consideration is given to the effects of chemotherapy and combined modalities. Variably detailed histopathological descriptions are provided; these are usually minimally illustrated (save for a detailed chapter on bone and cartilage), although this is not a great deficiency. Earlier references are extensively quoted, but they are also cited up to 1988 and occasionally 1989. The effects of irradiation on tumours does not fall within the scope of the book, but there is a small section on carcinogenesis following childhood irradiation.

This is a comprehensive and well produced volume which, while aimed at (and mostly written by) radiotherapists and radiobiologists, contains quite a lot of experimental pathology, and in spite of the multiplicity of authors good editing has resulted in a satisfying (and rare) uniformity throughout. It is not a diagnostic handbook, but for the pathologist working in a radiotherapy centre, and particularly if he/she is involved in collaborative experimental work, there is useful information not otherwise readily available.

C FISHER